PRISONS REPORT AND EXPERIENCE IN IMPLEMENTATION OF CASE BACKLOG QUICK WIN PROGRAMME

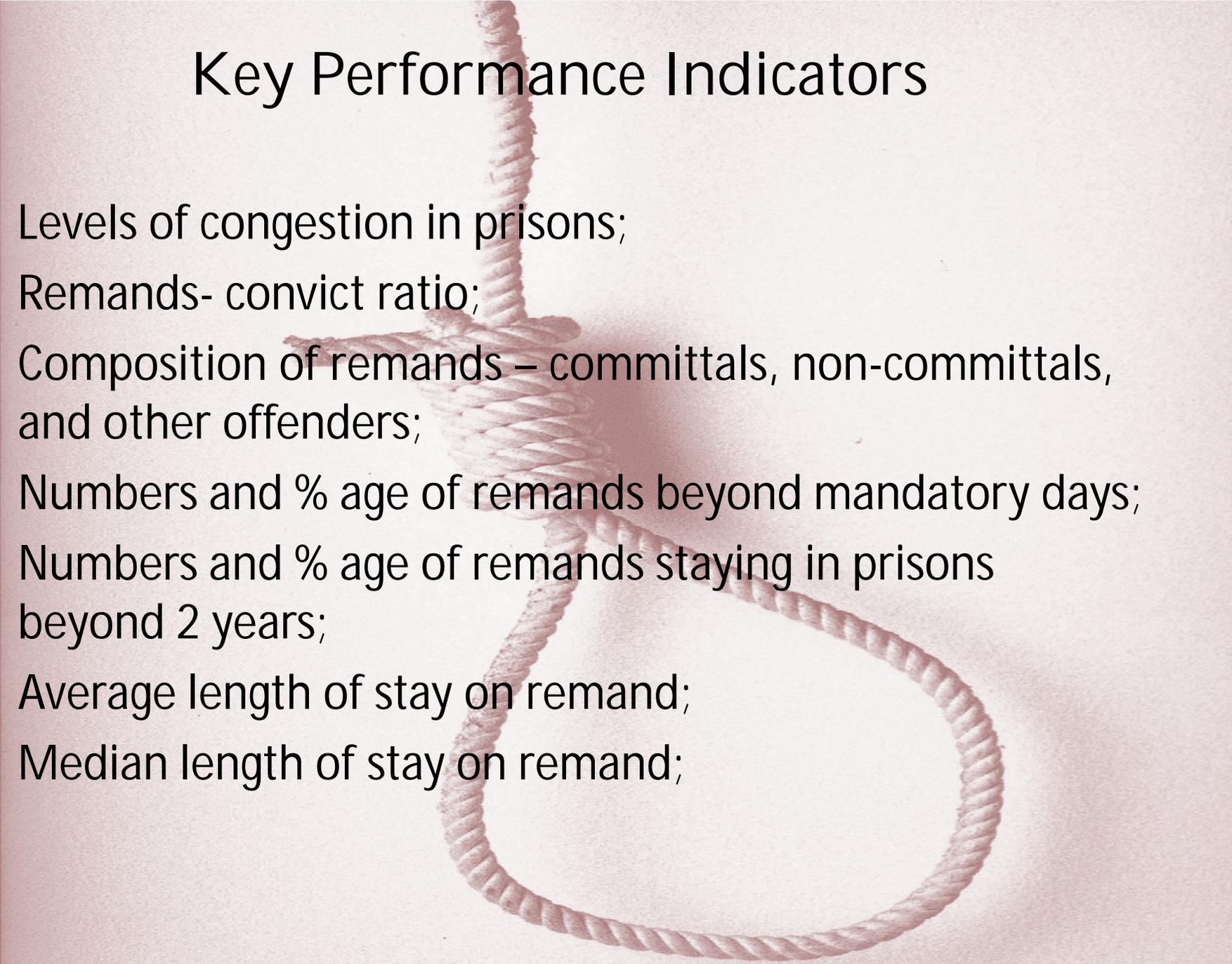**Presentation**

BY

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DEPUTY COMMISSIONER GENERAL OF PRISONS

CASE BACKLOG QUICK WIN REVIEW MEETING

AT IMPERIAL ROYALE, KAMPALA

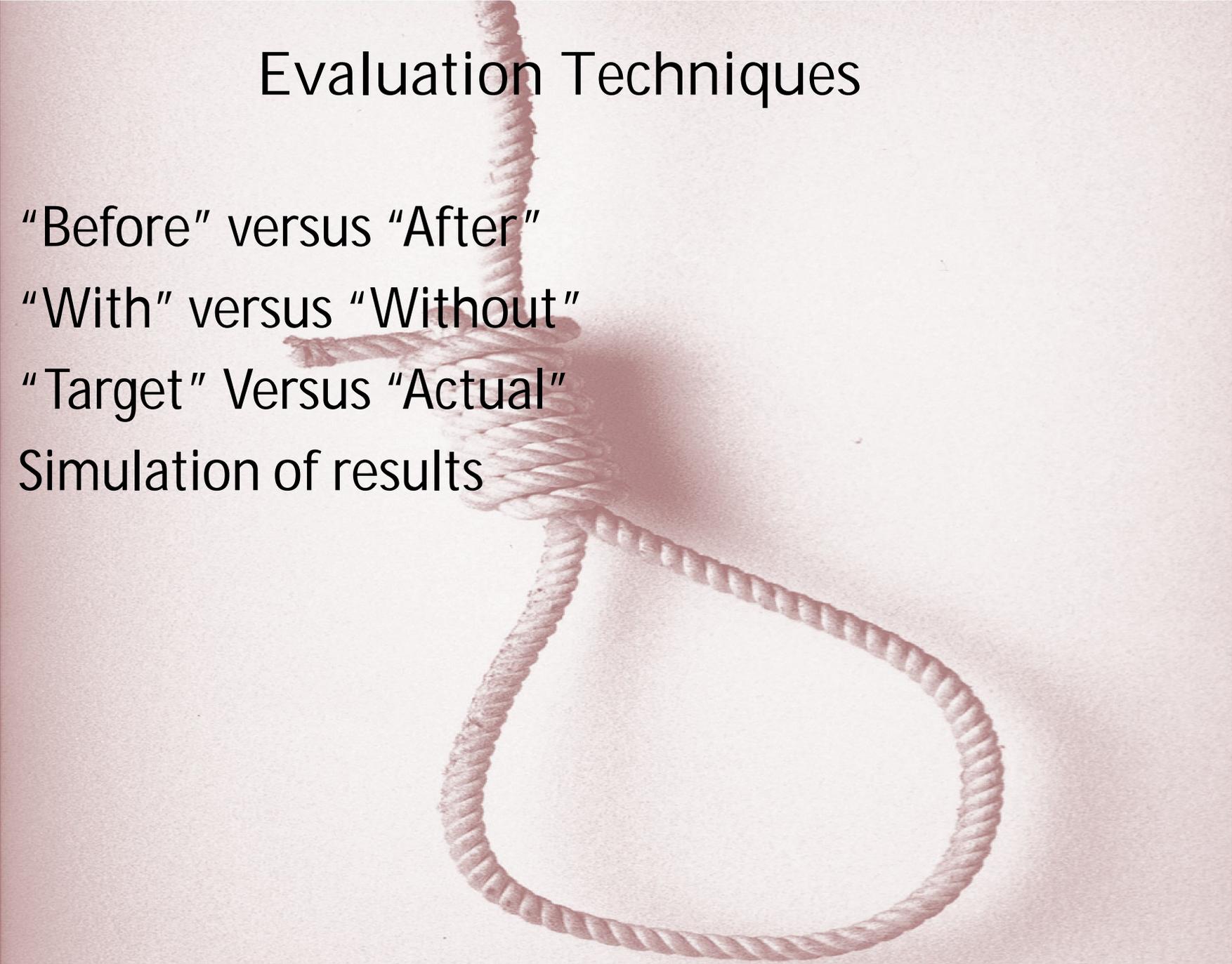# Case backlog – "key and lock"

Key Performance Indicators

- Levels of congestion in prisons;
- Remands- convict ratio;
- Composition of remands – committals, non-committals, and other offenders;
- Numbers and % age of remands beyond mandatory days;
- Numbers and % age of remands staying in prisons beyond 2 years;
- Average length of stay on remand;
- Median length of stay on remand;

Evaluation Techniques

- "Before" versus "After"
- "With" versus "Without"
- "Target" Versus "Actual"
- Simulation of results

Capacity of Prisons in Uganda

Issue	Before	After
Capacity	13,889	14,334
Population	30,585	30,159
Excess	16,696	15,825
N0. of times	2.24	2.10

Performance of quick win

Key Performance Indicator	Before	After
Levels of congestion in prisons	224%	210%
Remands- convict ratio	3:1	2:1
Composition of remands – No. and %age of committals,	4,189 (24.6%)	3,439 (21.6%)
No. and %age of non-committals, and other offenders;	12,826 (75.4%)	12,450 (78.4%)

Performance of quick win

Key Performance Indicator	Before	After
Numbers and % age of remands beyond mandatory days;	3,831 (22.5%)	3,408 (21.4%)
Numbers and % age of remands staying in prisons beyond 2 years	3,231 (18.9%)	2,667 (16.8%)
Average length of stay on remand;	27mths	15.1mths

Composition of Remands on capital cases

Offence	Before		After	%age
	No.	%	No.	%
Defilement	2308	34	2106	33
Murder	2843	42	2583	41
Aggravated Robbery	1187	17	1098	17
Rape	424	6	497	8
Treason	43	1	19	0.3
Sub-Total	**6,803**	**100**	**6,303**	**100**
Capital Offences Form	**39.9**			**39.6**
Other offences form	**60.1**			**60.4**

"With" vs "without"

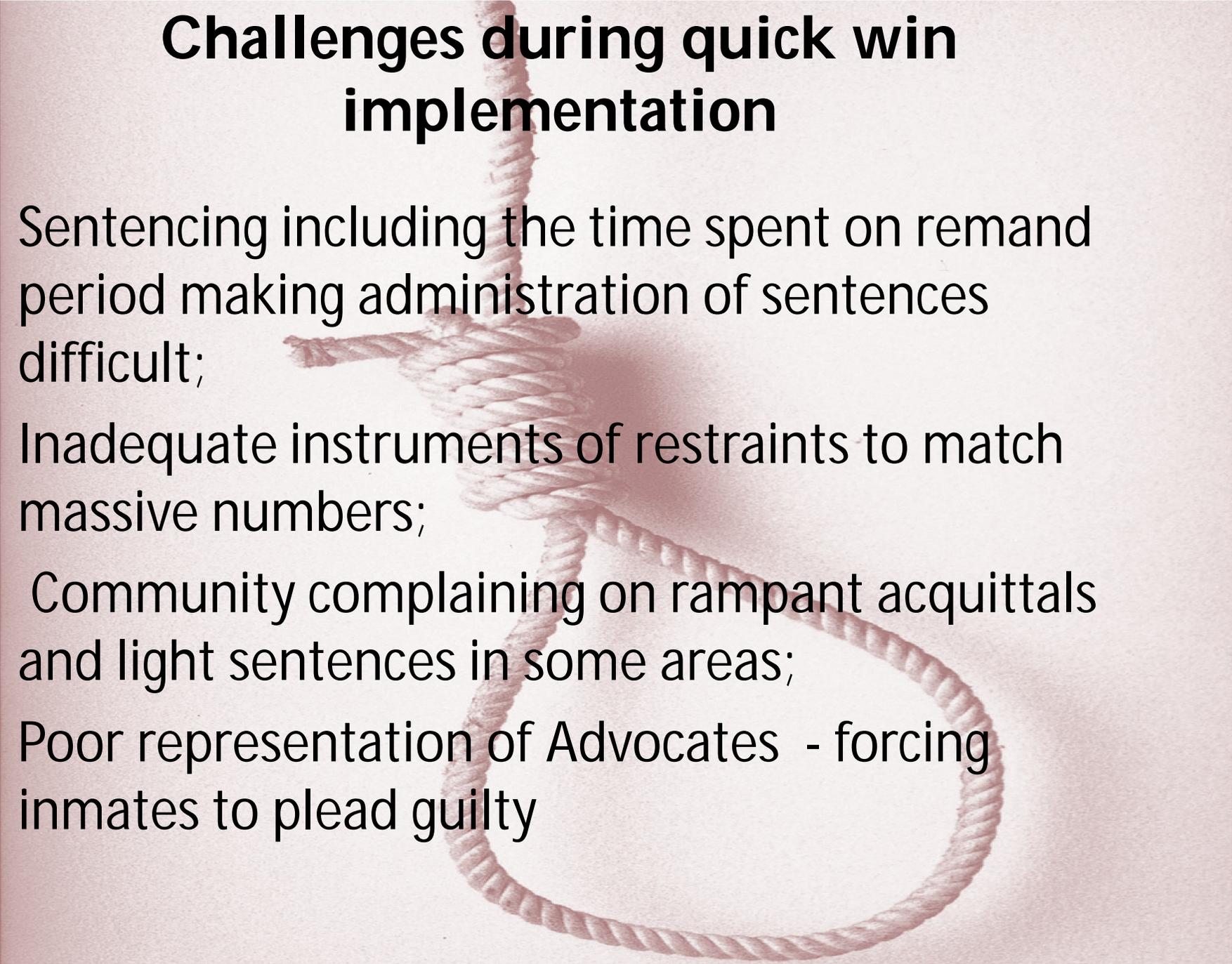| Key Performance Indicator	With	without
Levels of congestion in prisons	300%	212%
Remands- convict ratio	1.6:1	2:1
Composition of remands – No. and %age of committals,	1,145 (33.3%)	2,294 (66.7%)
No. and %age of non-committals, and other offenders;	5,727 (46%)	6,723 (54%)

"With" vs "without"- cont

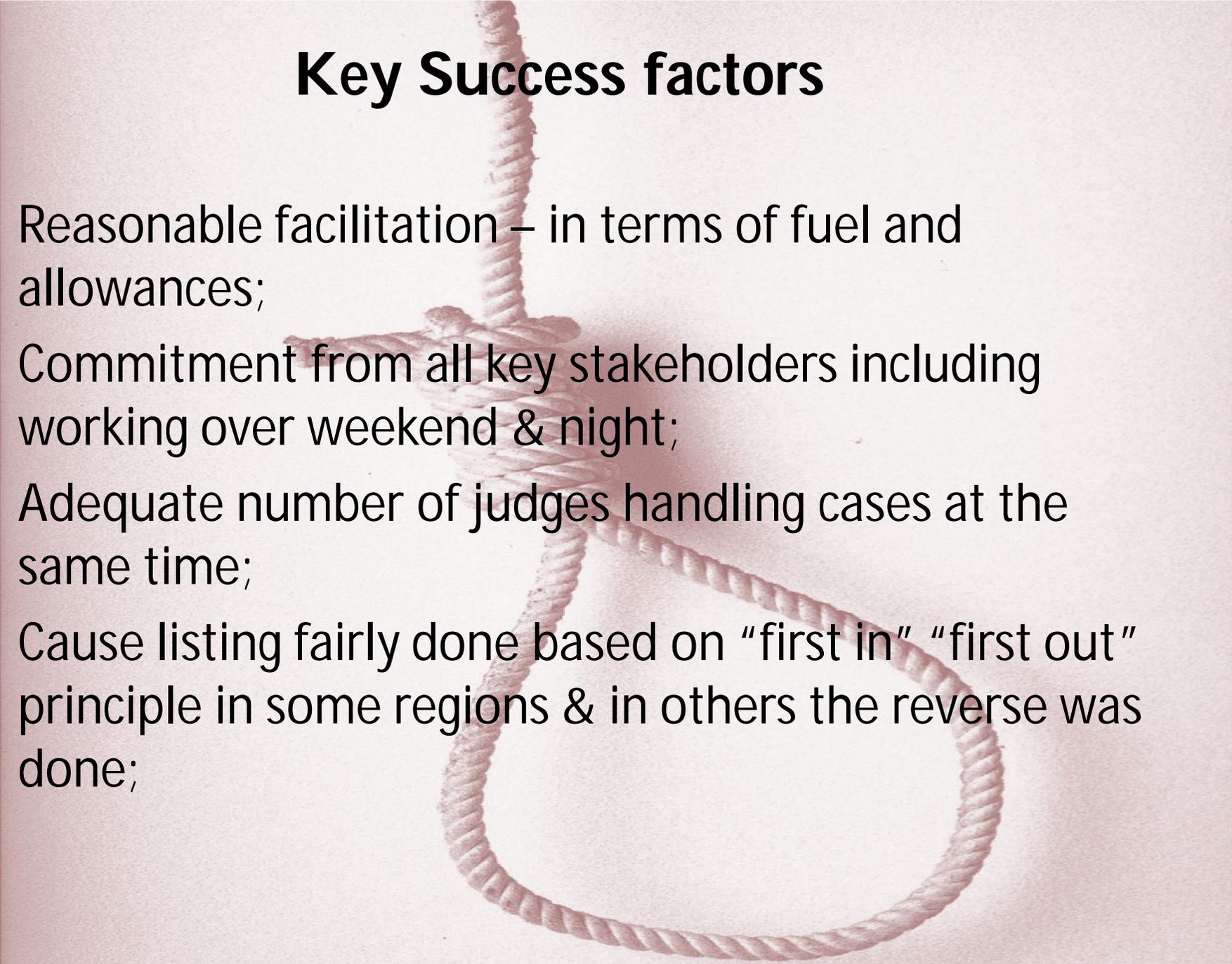| Key Performance Indicator	With	without
Numbers and % age of remands beyond mandatory days;	1,397 (41%)	2,011 (59.%)
Numbers and % age of remands staying in prisons beyond 2 years	573 (21.5%)	2,094 (78.5%)
Average length of stay on remand;	13.9	18.4

Challenges during quick win implementation

- Inadequate and inappropriate transport facilities as court sessions would go into "Night";
- Massive transfer of prisoners from high security prisons to low security prisons- Bushenyi and Iganga;
- Transfer of staff to beef up security in low security prisons without adequate facilitation, accommodation;
- Inadequate space at low security prisons;
- Temporary Adjournment of sessions, and part heard cases leaving prisoners in low security prisons for long period of time;
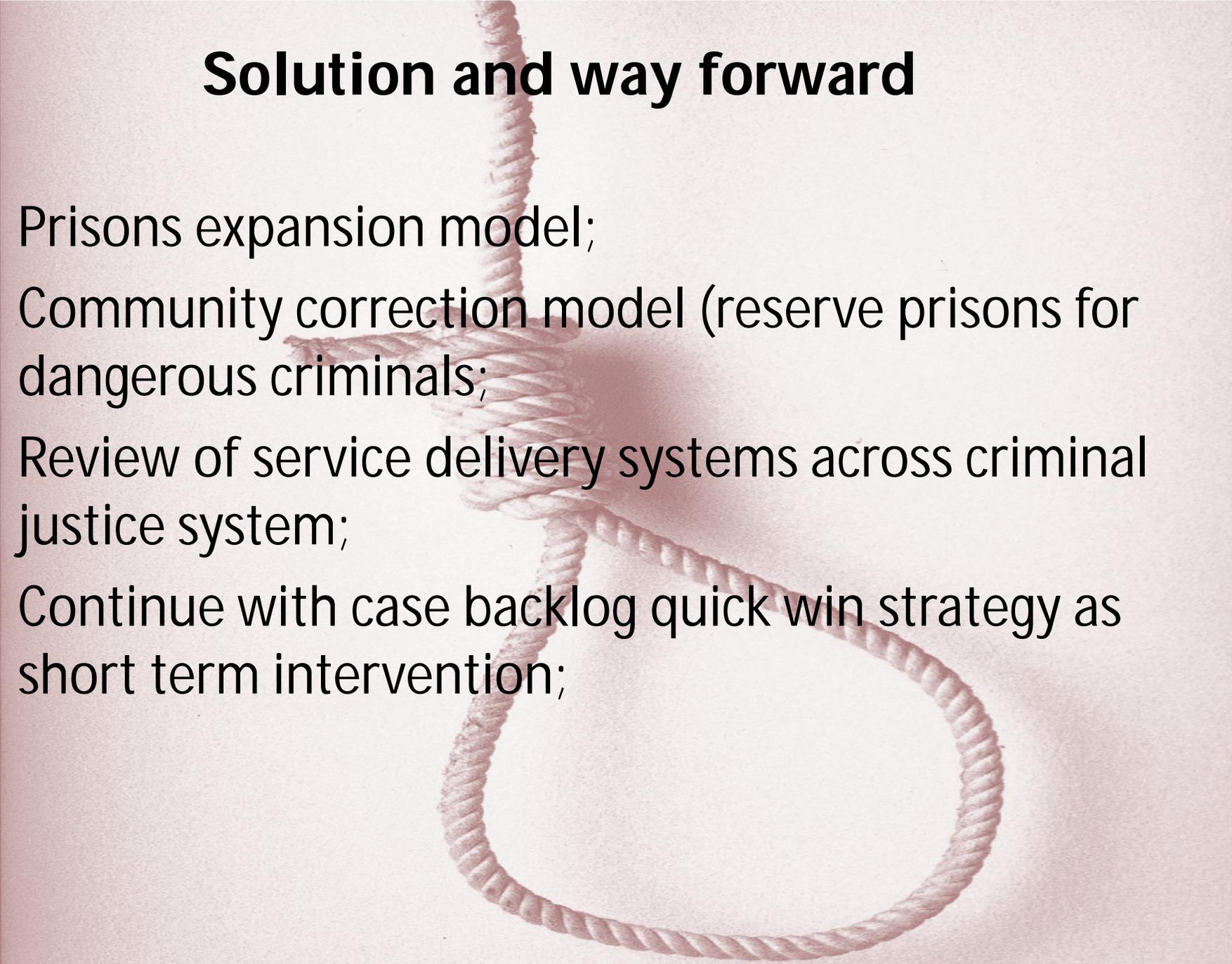
Challenges during quick win implementation

- Sentencing including the time spent on remand period making administration of sentences difficult;

- Inadequate instruments of restraints to match massive numbers;

- Community complaining on rampant acquittals and light sentences in some areas;

- Poor representation of Advocates - forcing inmates to plead guilty

Key Success factors

- Reasonable facilitation – in terms of fuel and allowances;
- Commitment from all key stakeholders including working over weekend & night;
- Adequate number of judges handling cases at the same time;
- Cause listing fairly done based on "first in" "first out" principle in some regions & in others the reverse was done;

Solution and way forward

- Prisons expansion model;
- Community correction model (reserve prisons for dangerous criminals;
- Review of service delivery systems across criminal justice system;
- Continue with case backlog quick win strategy as short term intervention;

Details Case backlog quick win strategy

Station	Pop before			Pop after sessions			Pop today		
	Conv	Rem	Total	Conv	Rem	Total	Conv	Rem	Total
Bushenyi	40	539	579	44	394	438	57	372	429
Kakiika	97	441	438	83	409	492	79	439	518
Mbarara(m)	222	555	777	207	413	620	221	457	678
Rukungiri	59	301	360	82	241	323	97	245	342
Mbarara (W)	06	49	55	16	43	59	18	36	54
Jinja	137	461	598	131	410	541	108	424	532
Masindi	186	640	826	231	398	629	250	378	658

General results for quick win case backlog strategy (May - December) 2010

Station	Cause listed	Convicted	Released	Pending Judgment	Adjourned	Other forms of case disposal
Bushenyi	**178**	65	80	13	12	8
Mbarara (M)	**75**	13	31	3	24	4
Mbarara (W)	**8**	4	0	1	3	0
Kakiika	**148**	43	46	12	41	6
Rukungiri	**80**	35	35	0	5	5
Jinja	**97**	43	45	5	3	1
Masindi	**150**	31	31		1	87
Total	**736**	**234 (32%)**	**268 (36%)**	**34(5%)**	**89(12%)**	**111(15%)**

- Thank you for Listening to me.